

SEDIBELO PLATINUM MINES LIMITED

MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS FOR THE THREE AND NINE MONTHS ENDED SEPTEMBER 30, 2021

November 29, 2021

CAUTIONARY NOTE REGARDING FORWARD-LOOKING STATEMENTS

This Management's Discussion and Analysis of Financial Condition and Results of Operations ("MD&A") for the three and nine months ended September 30, 2021, contains "forward-looking information" which may include, but is not limited to, statements with respect to the future financial and operating performance of Sedibelo Platinum Mines Limited (the "Company" or "SPM"), its subsidiaries and affiliated companies (which together with Sedibelo Platinum Mines Limited is referred to as "the Group"), and its mineral projects, the future price of 4E metals (commonly used to refer to platinum, palladium, rhodium and gold), 4E production levels, mining rates, the future price of copper, nickel and chrome, future exchange rates, the estimation of mineral resources and reserves, the realization of mineral resource estimates or their conversion into reserves, costs and future costs of production, capital and exploration expenditures, including ongoing capital expenditure at the Pilanesberg Platinum Mine ("PPM"), costs and timing of the development of new deposits and new mines, costs and timing of future exploration, requirements for additional capital, government regulation of mining operations and exploration operations, timing and receipt of approvals, licenses, and conversions under South African mineral legislation, environmental risks, title disputes or claims, limitations of insurance coverage and the timing and outcome of regulatory matters. Often, but not always, forward-looking statements can be identified by the use of words such as "plans", "expects", "is expected", "budget", "scheduled", "estimates", "forecasts", "intends", "anticipates", "targeted" or "believes" or variations (including negative variations) of such words and phrases, or state that certain actions, events or results "may", "could", "would", "might" or "will" be taken, occur or be achieved.

Forward-looking statements in this market release, include among others, forecast production; the possible impacts from emerging risks such as those related to climate change and the transition to a lower carbon economy; recovery rates and grade; targets, estimates, and assumptions in respect of 4E metal prices and production; allocation of funds for current commitments; future operations; and the Covid-19 issues currently occurring.

Such forward-looking statements are based on a number of material factors and assumptions, including that contracted parties provide goods and/or services per the agreed time frames; that budgets and production forecasts are accurate; that equipment necessary for construction and development is available as scheduled and does not incur unforeseen breakdowns; that no labour shortages or delays are incurred; that plant and equipment function as specified; that geological or financial parameters do not necessitate future mine plan changes; that no unusual geological or technical problems occur; and that grades and recovery rates are as anticipated in mine planning.

Forward-looking statements involve known and unknown risks, uncertainties and other factors which may cause the actual results, performance or achievements of the Group to be materially different from any future results, performance or achievements expressed or implied by the forward-looking statements. Such factors include, among others, general business, economic, competitive, political and social uncertainties; the actual results of current exploration and mining activities; development and operational risks; title risks; regulatory risks; conclusions of economic evaluations and studies; fluctuations in the value of the United States dollar ("USD") relative to the South African rand ("ZAR"); changes in project parameters as plans continue to be refined; future prices of 4E metals; possible variations of ore grade or recovery rates (including the existence of potholes, faults and other geological conditions that may affect the existence or recovery of resources and reserves); failure of plant, equipment or processes to operate as anticipated; accidents, labour disputes, industrial unrest and strikes and other risks of the mining industry; political instability, insurrection or war; the effect of HIV/AIDS on labour force availability and turnover; the Covid-19 issues currently occurring; delays in obtaining governmental approvals or financing or in the completion of development or construction activities; as well as those factors communicated in the section entitled "Risk Factors" of the Company's current annual information form ("AIF") and its final short form prospectus dated March 31, 2011, which can both be viewed at www.sedar.com. Although the Company has attempted to identify important factors that could cause actual actions, events or results to differ materially from those described in forward-looking statements, there may be other factors that cause actions, events or results to differ from those anticipated, estimated or intended.

Forward-looking statements contained herein are made as of the date of this MD&A and SPM disclaims any obligation to update any forward-looking statements, whether as a result of new information, future events or results or otherwise. There can be no assurance that forward-looking statements will prove to be accurate, as actual results and future events could differ materially from those anticipated in such statements. Accordingly, readers should not place undue reliance on forward-looking statements due to the inherent uncertainty therein.

Management’s Discussion and Analysis for the three and nine months ended September 30, 2021

1. Introduction

1.1 Incorporation of Sedibelo Platinum Mine Limited’s shares

Sedibelo Platinum Mines Limited (“the Company”) is registered in Guernsey. The Company reports in accordance with the provisions of The Companies (Guernsey) Law, 2008.

1.2 Principal activity

Sedibelo Platinum Mines Limited (“SPM”) and its subsidiaries (together “the Group”) is a natural resources group of companies engaged in the acquisition, exploration, development and operation of Platinum Group Metals (“PGMs”) mineral deposits in South Africa. Through its 100% owned subsidiary, Pilanesberg Platinum Mines Proprietary Limited, the Group has established the Pilanesberg Platinum Mines (“PPM”) on the Western Limb of the Bushveld Complex.

PPM is the Group’s primary operating asset and consists of:

- The opencast West Pit on the farm Tuschenkomst 135JP;
- A PGM concentrator, adjacent to West Pit; and
- A chromite removal plant, adjacent to West Pit.

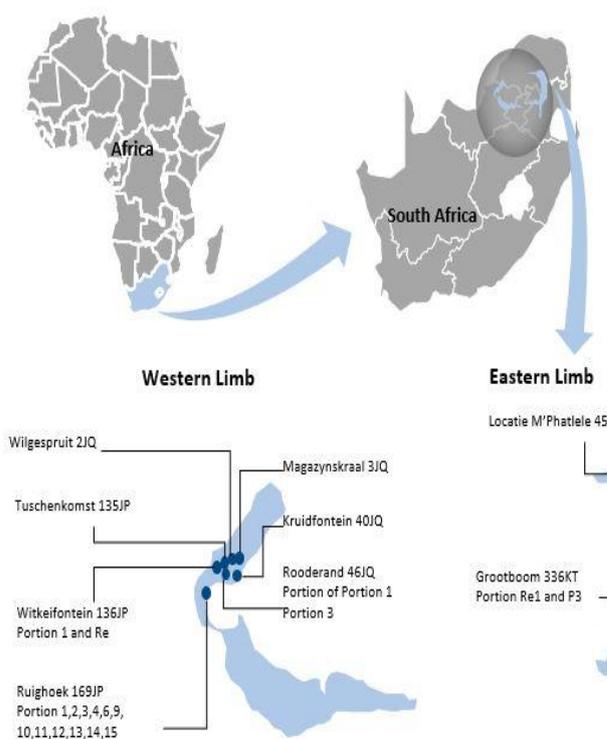
PPM management supervises contractors specialising in drilling, blasting and run of mine ore preparation, the load and haul contractor, and manages the PGM concentrator and chromite plant. The Group’s principal focus is to maximise profitable metal output from the concentrator.

PPM renewed an exclusive three year offtake agreement with Impala Platinum Limited (“Impala”) in Q2 2019. During the three and nine months ended September 30, 2021, PGM concentrate was sold via this contract to produce platinum, palladium, rhodium, and gold (collectively referred to as “4E”), plus iridium, ruthenium, copper and nickel.

The consolidation of PGM mineral rights on the farms Tuschenkomst 135JP, Wilgespruit 2JQ, Kruidfontein 40 JQ & portions of Middelkuil 8 JQ and Modderkuil 39 JQ and Magazynskraal 3JQ, created a single block of mineral rights.

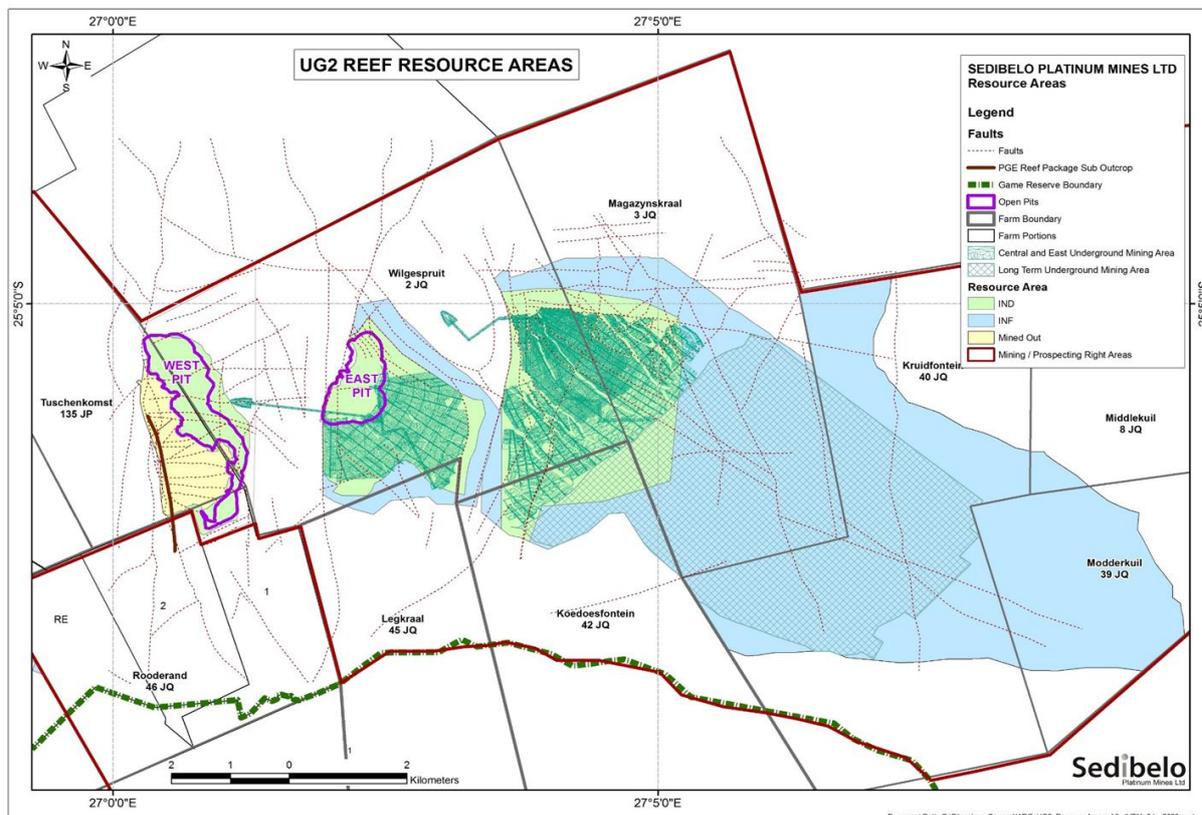
At June 30, 2021, the block of mineral rights on the Western Limb comprised 18.1 million 4E PGM Measured & Indicated Resource ounces and 47.7 million 4E PGM Inferred Resource ounces. These ounces will be developed with new mining infrastructure, utilising the current processing infrastructure at PPM to extract both PGMs and chromite. Surface and shallow underground mining provide embedded cost advantages.

The Group also holds valuable interests in PGM deposits on the Eastern Limb of the Bushveld Complex through its development project namely, Mphahlele; comprising of 6.9 million 4E PGM Measured & Indicated Resource ounces and 8.7 million 4E PGM Inferred Resource ounces at June 30, 2021.



1.3 Future development

Figure 1. Sedibelo Platinum Mines development areas



Sedibelo East Pit

The farm Wilgespruit 2JQ is adjacent to the current West Pit operations. The Sedibelo East Pit will be developed and operated as a second open pit with the current West Pit operations. The current life of mine (“LoM”) from the Sedibelo East pit is expected to be at least ten (10) years.

PPM is anticipating to commencing mining operations at the East Pit (the farm Wilgespruit 2JQ) during Q4 2021. Alternative farming land for community relocation have been procured and the last family is in the process of moving to the farm PPM has purchased.

Kell project

The Kell Process is a patented hydrometallurgical process of four basic sequential steps, all of which are well-proven and commonly used in the metallurgical industry. The process provides high recoveries of base and precious metals. The development of a KellPlant at PPM is an opportunity for SPM to spearhead the introduction of greener processing technology to the market. A 110 Kilo-Tonnes per annum (“Ktpa”) capacity KellPlant is planned for construction on the PPM site. Concentrate will be supplied to this plant from the Western Limb operations (open pit and underground).

Construction of the KellPlant will take an estimated twenty-four (24) months. Financing arrangements are still ongoing. Detailed design and engineering work for the plant commenced in July 2021. The application for an Atmospheric Emission Licence (AEL) was successful with the refining licence application process still underway.

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Sedibelo East-Magazynskraal underground project (“Sedibelo Underground”)

The development of the Sedibelo underground project was approved in December 2020. The development is based on the Bankable Feasibility study completed in July 2020. This study was designed with the objective of minimising capital requirements to first production. The East Block, which has the least structural complexity, will be mined first. This will allow for lower initial capital requirements and quicker realisation of cashflows by mining the higher-grade orebody first. The existing concentrator plant will be used to process the reef. This will require minimal reconfiguration of the concentrator plant and will significantly reduce the capital requirements and project timeline.

The engineering, procurement and construction management (“EPCM”) tender enquiry adjudication is complete. In November 2021 a contractor will be selected to start with the portal design and construction. Commissioning of the decline portal is anticipated to be in July 2022.

The mining contractor adjudication will be completed by November 2021, the successful contractor will be appointed in December 2021 to mobilize and establish the site in January 2022 to start working on the decline development once commissioned, by the EPCM. The Operational Readiness and Implementation Design study work will take place parallel with the portal construction.

1.4 Market trends and outlook

Platinum, palladium and rhodium prices are forecast to be volatile but edge up in Q4 2021 as microchip shortages slightly ease in Asia. Toyota is planning on increasing production by 60% in November 2021, with current production being 40% below capacity as recent Covid-19 disruptions in Asia (the major region for microchip production globally) exacerbated the microchip shortage. Manufacturing of vehicles in the rest of the world will remain under pressure as major producers continue to announce production cuts. Afriforesight predicts the microchip shortage to ease in 2022/2023.

Total platinum demand in 2021 is expected to contract by 5% to 7,346 thousand ounces (“koz”). Autocatalyst demand is forecast to increase by 14%, while growing luxury consumption sees a modest rise in jewellery of 5%, all industrial demand segments are expected to grow compared to 2020, increasing by 514 koz overall to 2,169 koz. Lower investment demand, however, will offset these gains. Coin and bar purchases are expected to decline by 38% from the exceptional demand seen in 2020, while declines in both Exchange Traded Funds (“ETF”) holdings (-549 koz) and exchange stock movements (-558 koz) will result in a year-on-year drop in investment demand of 1,329 koz.

In China, automotive demand is forecasted to increase by 42% following the implementation of China 6a, along with the phase-in of China VIa for heavy-duty vehicles. Substitution of platinum for palladium has also received growing interest in China.

The application of platinum in key technologies supporting the zero-emissions hydrogen economy – electrolyzers and fuel cells – will release investment demand for platinum over the longer term.

Mined platinum supply is expected to rise due to ramp ups and new projects expected to come online in South Africa. However, South Africa's intermittent electricity supply disruptions should weigh on supply growth somewhat. Refined supply should remain at high levels on processing of stockpiles following the restart of Amplat's main converter unit in early December 2020, with stockpiles expected to be processed until the end of 2022. Russian supply is expected to decrease by 8% year-on-year. The in-process inventory released in Q1'21 will not fully mitigate the ongoing disruption caused by the February 2021 Nor Nickel mine flooding and concentrator building collapse. A return to full capacity expected in December 2021.

Palladium prices are expected to decrease with the recovery in supply, following the restart of Nor Nickel's Oktyabrsky and Taimyrsky underground operations. However, production should fall on average in 2021 compared to 2020, with Nor Nickel reducing its production guidance by about 570 koz of palladium (5% of global refined supply). Further downside for palladium prices will come as more vehicle manufacturers substitute palladium with platinum in petrol vehicles. However, tightening emission standards in major markets and a switch from diesel to petrol vehicles, especially in Europe, should limit the decline. Investment demand should fall on expectations of more rapid substitution and on a strengthening dollar.

Management’s Discussion and Analysis for the three and nine months ended September 30, 2021

Rhodium prices could maintain a significant premium over platinum and palladium, as rhodium is far more efficient in catalytic systems, particularly in reducing nitrogen oxide (“NOx”) emissions. NOx emissions are a primary target for global regulations on air pollution. However, the demand for rhodium demand might be negatively impacted by competition from alternative NOx cleaning systems in internal combustion engines such as ammonia-based selective catalytic reduction technology - which are mostly used in Sport Utility Vehicles (“SUVs”) and larger vehicles where there is more room for the bulkier ammonia-based systems.

Figure 2. Annual total demand and changes 2020 to 2021f (koz)

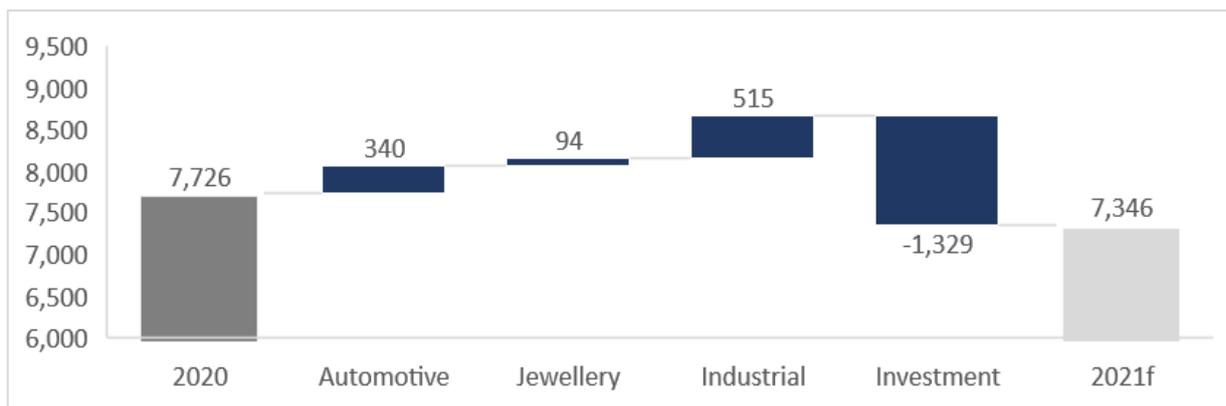
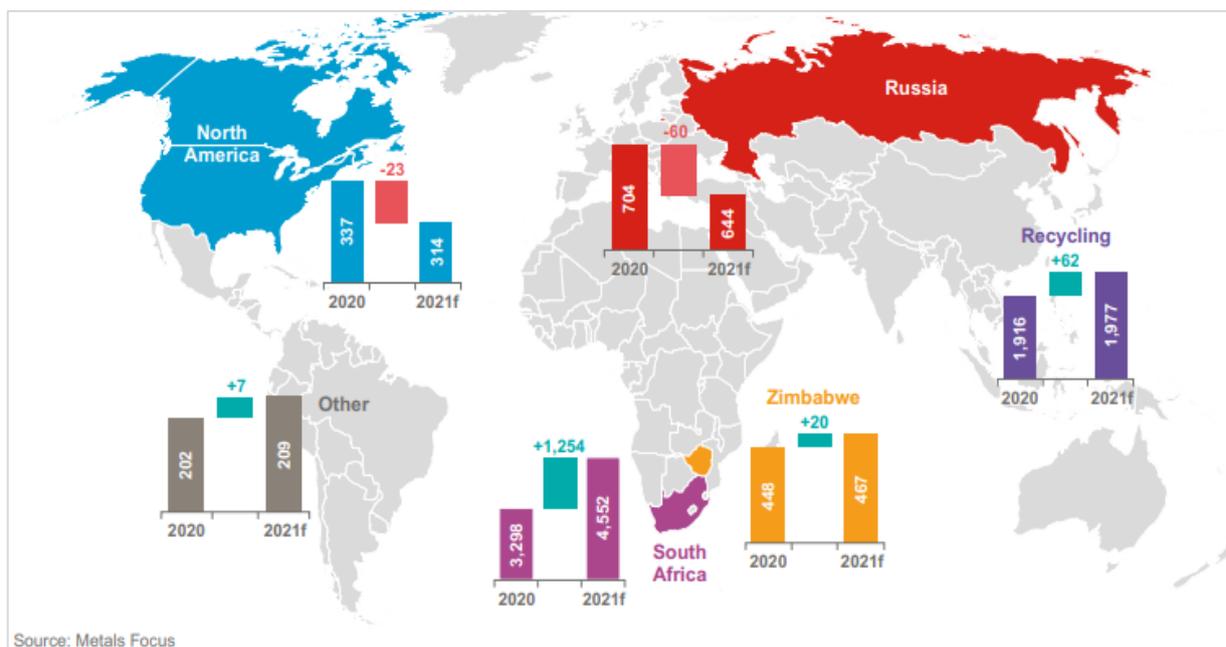


Figure 3. Annual total supply and changes 2020 to 2021f (koz)



Sources: Johnson Matthey PGM Market report May 2021; Precious and Related Commodities Rolling Forecast October 26, 2021 and WPIC_Platinum Quarterly Q3 2021.

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1.5 Impact of the Covid-19 pandemic

The Group's response to Covid-19 prioritises the lives of all stakeholders and seeks to sustain operating activities under agreed precautionary measures. Proactive steps were taken to safeguard the business, with a key focus on supporting the safety, health and wellbeing of employees and contractors. The Company has been managing Covid-19 related health risks through the following measures:

- A risk awareness campaign through various communication channels;
- Identification of high-risk employees;
- Compulsory use of preventative personal protection equipment, which includes face masks, increased hand washing and social distancing;
- Sanitation of common areas and surfaces on a regular basis during the day;
- Placement of hand sanitisers and additional hand washing stations at the surface areas of the mine;
- Limited group meetings and where possible, meetings are conducted virtually in the form of tele- or video conferences;
- Implementation of a comprehensive employee wellness monitoring and support programme.

Measures aligned to global best practice are in place to protect employees and contractors. These include heightened risk mitigation measures through early Covid-19 detection, ongoing pandemic awareness, workplace hygiene, medical surveillance, additional personal protective equipment ("PPE") and medical supplies, and isolation and treatment of suspected and confirmed cases. At November 29, 2021, the Group had nil (0) active COVID-19 cases. We mourn five (5) employees lost to the pandemic.

The likelihood of another shutdown of the mining industry is regarded as very low, no restrictions have been enforced on the mining industry following the initial hard lockdown in March 2020.

1.6 Purpose of this MD&A

This MD&A is provided to enable the reader to assess the financial position and results of operations for the three and nine months ended September 30, 2021, compared to the prior corresponding periods. Certain information in this MD&A should be read in conjunction with the audited consolidated financial statements of SPM for the year ended December 31, 2020, and the notes thereto (collectively, the "annual financial statements") prepared in accordance with International Financial Reporting Standards ("IFRS").

These documents can be found at www.sedibeloplatinum.com and www.sedar.com.

Management's Discussion and Analysis for the three and nine months ended September 30, 2021

2. Review of operations

2.1 Pilanesberg Platinum Mine

History

Stripping of topsoil and waste overburden commenced in March 2008. Reef mining commenced in December 2008. Delivery of the first concentrate to the Northam smelter took place in April 2009. Commercial production was declared on January 1, 2011.

Extraction and processing of ore (reef)

Due to the close proximity of the PGM-bearing Merensky and Pseudo reefs ("the silicate package") and the U2D package (containing the UG2 reef) in this part of the Bushveld complex, both these ore bodies are extracted through the West Pit. The silicate package is processed in the Merensky circuit of the concentrator and the U2D package routed through the Dense-Medium Separator ("DMS") and then processed in the UG2 circuit. The concentrates from both reef packages are blended and sent to local smelters for further processing into refined metals, according to tolling agreements.

Construction of a chromite removal plant commenced in January 2017. The extraction of chromite from the UG2 circuit, represents an additional revenue stream at a small incremental operational cost. The plant was commissioned in September 2017, with revenue first received in March 2018. Care is taken not to compromise PGM production in the process of improving production of the by-product.

Operations

Table 1. Operational performance for the three and nine month periods ended September 30, 2021

	Unit	For the three months ended		For the nine months ended	
		Sep 30, 2021	Sep 30, 2020	Sep 30, 2021	Sep 30, 2020
Reef delivered to the RoM pad ^(a)	Tonnes	591,819	1,066,731	1,612,768	2,834,084
Reef processed	Tonnes	520,101	986,684	2,291,677	2,407,618
Reef milled	Tonnes	513,639	890,391	2,195,114	2,186,427
Average milled head grade	g/t	1.42	1.74	1.35	1.71
Average recovery rate	%	74	73	72	71
Average recovered grade	g/t	1.04	1.26	0.98	1.23
4E ounces dispatched and sold ^(b)	Oz	16,950	36,197	68,811	86,888
Average 4E basket price ^(c)					
- USD	USD	2,378	2,059	2,878	1,886
- ZAR	ZAR	34,767	34,803	41,939	31,370
Total revenue per 4E ounce ^(d)	ZAR	30,680	38,997	42,473	33,776
Gross revenue from metal sales					
- USD	USD'000	35,511	83,264	199,334	178,559
- ZAR ^(e)	ZAR'000	520,023	1,411,564	2,922,601	2,934,771

(a) RoM is defined as run of mine.

(b) Metal produced and declared is based on provisional assay results and therefore subject to change until such time that final assay results are received. These changes are not material.

(c) Basket price for 4E (platinum, palladium, rhodium and gold).

(d) Total revenue per 4E ounce is calculated by dividing the gross revenue from metal sales in ZAR by the 4E ounces dispatched and sold.

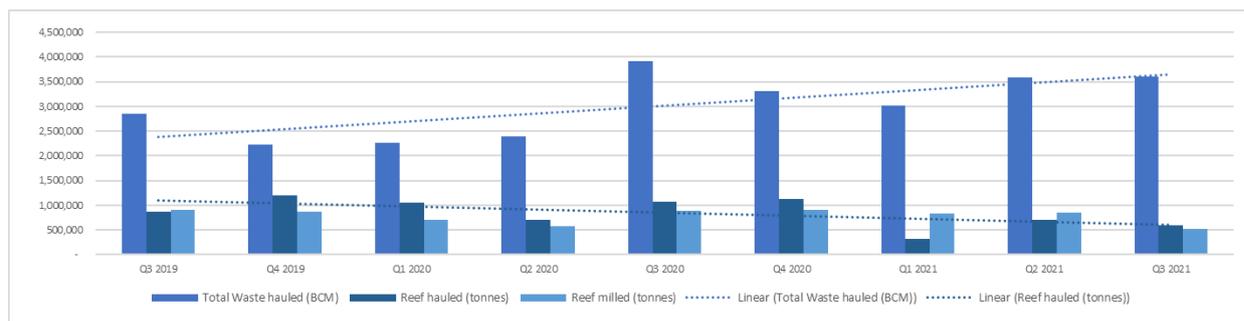
(e) Gross revenue from metal sales is converted from USD to ZAR using the three and nine month average USD/ZAR exchange rate.

Revenue decreased from the comparative three month period in 2020 due to a 53% decrease in 4E ounces dispatched as a result of production lost (40 days). The annual maintenance shut down of the concentrator plant which was planned for a ten-day (10) period starting July 3, 2021, had to be extended with thirty (30) days due to unscheduled repairs to the tailings thickener.

Management’s Discussion and Analysis for the three and nine months ended September 30, 2021

Measured in ZAR there was a modest decrease in revenue during the nine month period ended September 30, 2021 from the comparative period in 2020 due to a 21% decrease in ounces dispatched which resulted from a 21% decrease in the average milled head grade. The decrease in production was mitigated by a 34% increase in the average 4E basket price compared to 2020. Both the current and comparative nine month periods ended September 30 had production days lost (forty (40) days were lost during the nine month period ended September 30, 2021 due to extended maintenance whereas forty-one (41) days were lost during the nine month period ended September 30, 2020 due to the national lockdown.

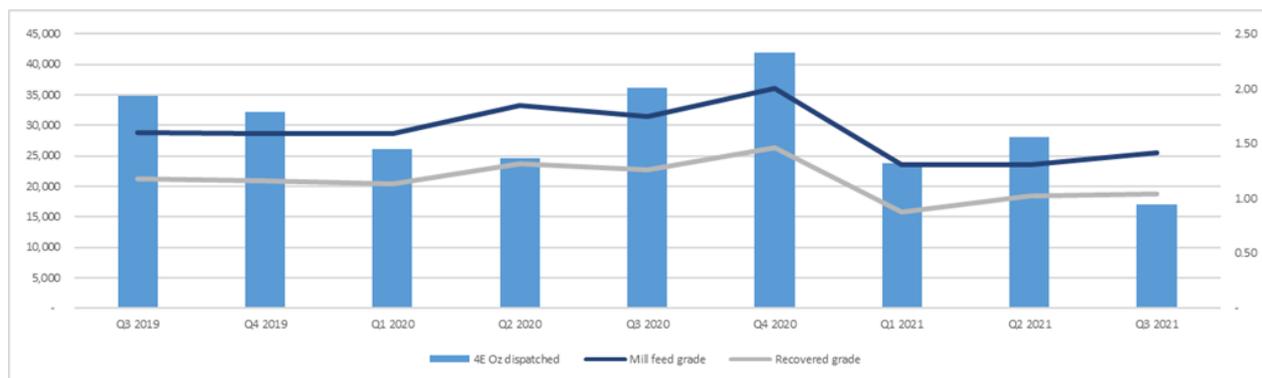
Figure 4. Production volume



Waste and reef hauled for the three months ended September 30, 2021, was in line with the previous quarter. However lower than the 2020 comparative period. Reef production remains a challenge due to waterlogged areas, space constraints and poor performance of local drilling contractors. Continuous pumping is in progress and majority of the previously waterlogged blocks in the Central-Pit are now exposed making it possible to extract the remaining reef that was trapped under water. An evaporator system was installed in July 2021 to mitigate the risk of water storage dams overflowing from the water pumped from the pit.

Milling was well below budget due to the production days lost as a result of the extended annual concentrator maintenance shut down. The inspection of the tailings thickener during the annual maintenance shutdown revealed unplanned repair work to the thickener in the interest of long-term equipment reliability and business stability. This extended maintenance resulted in thirty (30) additional production days lost in addition to the planned maintenance schedule of ten (10) production days lost.

Figure 5. Production performance



Metal output decreased from Q2 2021 to Q3 2021, due to low reef production from both the Pseudo and UG2 reef. The inconsistent reef volumes from the pit, created inconsistency in feed to the concentrator and effected the stability, recoveries, flotation efficiencies, and ultimately the metal production. Production days lost also contributed to the decrease in 4E ounces dispatched for the three months ended September 30, 2021.

The lack of flexibility in mining production from the West Pit, impacts the continuous delivery of sufficient reef. Access to the Wilgespruit property to develop the East pit operation is imperative to gain production tenure and flexibility.

Management’s Discussion and Analysis for the three and nine months ended September 30, 2021

2.2 Exploration and development of other PGM properties

2.2.1 Pilanesberg exploration projects (on the Western Limb of the Bushveld Complex)

Total exploration expenditure on various Pilanesberg exploration projects was USD254 thousand (ZAR3.700 million) for the quarter ended September 30, 2021. Total exploration expenditure since the inception of the Pilanesberg exploration projects of USD7.331 million (ZAR110.966 million) has been capitalised in accordance with the Group’s accounting policies in “Exploration and evaluation assets”.

Work programme

The Pilanesberg exploration projects consist of properties adjacent to PPM. The feasibility study assuming unhindered access to the Wilgespruit property for the Sedibelo Underground project was completed in July 2020.

2.2.2 Mphahlele project (on the Eastern Limb of the Bushveld Complex)

During the quarter ended September 30, 2021, USD99 thousand (ZAR1.447 million) was spent on the Mphahlele project, bringing cumulative expenditure to date on the project to USD9.725 million (ZAR147.210 million), excluding acquisition costs. In accordance with the Group’s accounting policies, these costs have been capitalised in “Exploration and evaluation assets”.

Work programme

The Mphahlele project has been placed on a reduced work programme for the short term. A new feasibility study was completed in Q4 2020. The scope of the new study was to change the mining method, reduce the upfront capital investment and reduce peak funding, to enhance return on investment.

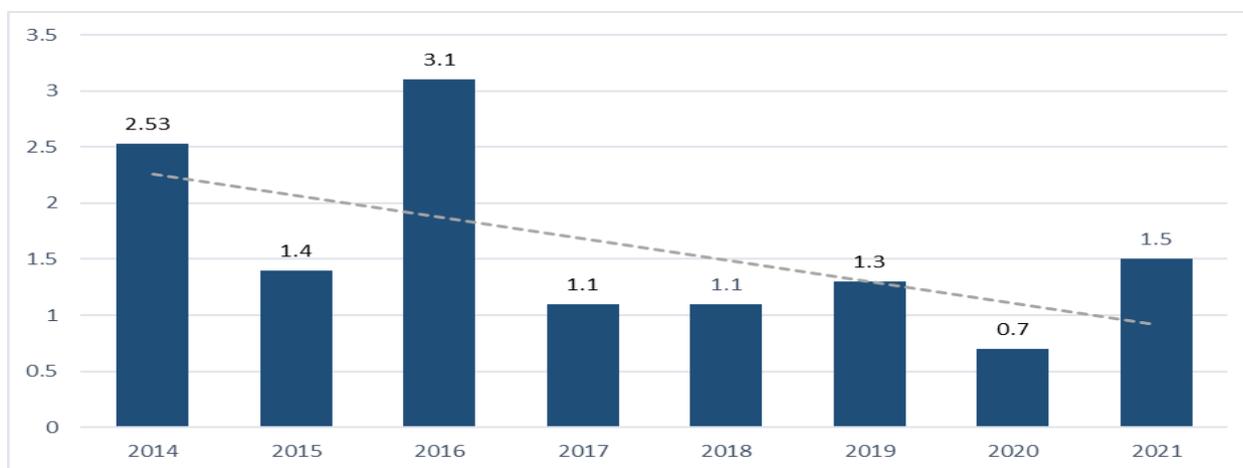
2.2.3 Grootboom project (on the Eastern Limb of the Bushveld Complex)

During the quarter ended June 30, 2021, the Company sold the Grootboom project mining data for USD7 thousand (ZAR100,000). The cumulative expenditure to date on the project of USD2.928 million (ZAR44.318 million) was written off to profit/loss during the nine month period ended June 30, 2021. These costs were previously capitalised in “Exploration and evaluation assets”.

2.3 Safety

The Group strives for zero harm to employees and contractors. PPM had recorded 6.38 million fatality free shifts (“FFS”) at September 30, 2021. The FFS extend over an eleven-year period. PPM endeavours to intensify the drive to a zero-harm culture across all its operations. Notably, the concentrator operation achieved 1,620 days without any Lost Time Injury at September 30, 2021. Since 2016, PPM has managed to significantly reduce the Lost Time Injury Frequency Rate. The year to date Lost Time Injuries are four (4).

Figure 6. 2014 - 2021 Lost Time Injury Frequency Rate (annual)



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2.4 Environmental matters**Overview**

The Company conducts exploration on its key projects and prospects subject to mineral exploration permit applications made to and issued by the Department of Mineral Resources and Energy ("DMRE"). For each exploration programme, a rehabilitation plan is included with the application and, where required, the relevant guarantees are put in place with the DMRE in respect of the rehabilitation work that has to be carried out when the programme is complete. All such environmental guarantees are put in place in the normal course of business.

Environmental guarantees are released by the DMRE on completion of the obligations in terms of the rehabilitation plans contained within either the application for the prospecting permits, or the mining right.

PPM rehabilitation

As at September 30, 2021, the Company had USD23.133 million (ZAR350.155 million) in guarantees with the DMRE. The guarantees have been provided on an insurance basis with a portion of the total guarantee value being paid into a separate bank account controlled by the Group and ceded in favour of the insurance company.

The current rehabilitation provision reflects an unscheduled closure scenario where cost estimates were determined using the DMRE Master Rates, as per the requirements of the DMRE Guideline Document for the Evaluation of Quantum of Closure Related Financial Provision Provided by a Mine (January 2005). A separate project is being conducted to align the costing with the requirements of the Financial Provision Regulations for Mine Rehabilitation and Closure promulgated on 20 November 2015 (GN R. 1147) under the National Environmental Management Act, No. 107 of 1998, as amended. The compliance date has been extended to June 2022. Based on transitional arrangement of GN R. 1147, mining right holders can still determine closure cost using the DMRE method of calculation. The Group foresees a significant increase to its closure guarantees after the implementation of GN R.1147.

Rehabilitation of other development projects

Guarantees required by the DMRE for prospecting and mining rights held by the Group were provided by way of both cash and insurance-backed guarantees. The insurance-backed guarantees were issued by the Lombard Insurance Group. The Group makes ongoing contributions to fund the balance of the liability over the remaining life of the prospecting permit. As at September 30, 2021, the Group had USD1.715 million (ZAR25.959 million) in guarantees with the DMRE for other projects.

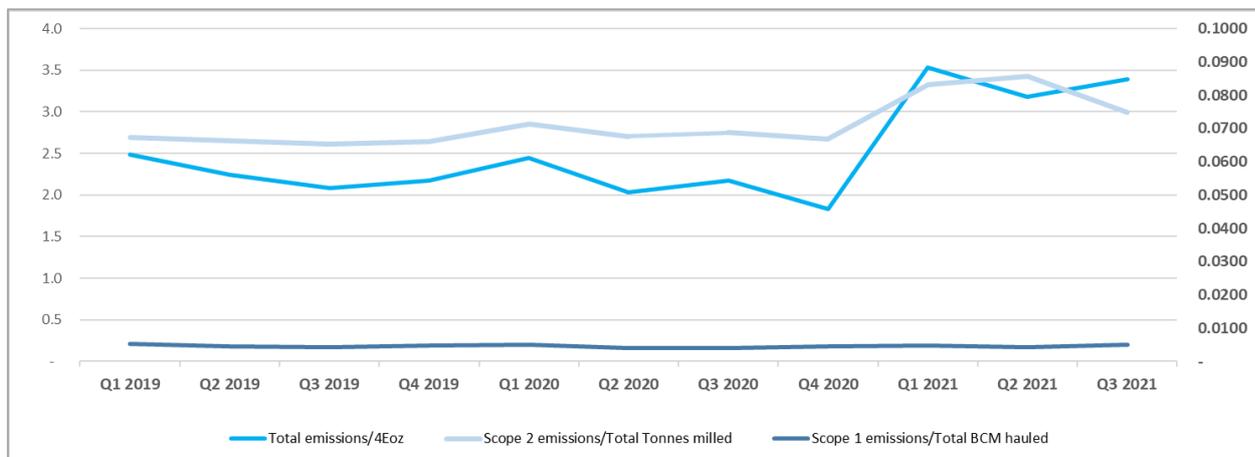
Climate change considerations

The Group's ambition is to evaluate and implement clean energy projects aligned to global agreements to reduce emissions and achieve net zero total emissions by 2050.

Scope 1 (energy-direct emissions) from fossils fuels, consisting of combustion of diesel (50ppm sulphur) and mobile equipment and blasting explosives, contributed 22% of the total generated carbon equivalent emissions for the ninemonth period ended September 30, 2021. Scope 2 (indirect-energy source) emissions from the consumption of Eskom electricity accounted for 78% of the total carbon equivalent emissions for the nine month period ended September 30, 2021.

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Figure 7. Quarterly emissions



Total emissions/4Eoz increased during the three and nine month periods ended September 30, 2021, due to volumes milled at a lower grade, resulting in lower 4E ounces produced. Scope 1 emissions per Bank Cubic Metre (“BCM”) hauled was consistent quarter on quarter, but higher than the comparative period in 2020 due to an 11% reduction in total BCM’s hauled in Q3 2021. Scope 2 emissions per tonne milled increased during the three and nine months periods ended September 30, 2021, due to lower electricity efficiency rates. This decline in electricity efficiency was due to interruptions in the plant process because of the annual maintenance shut down of the concentrator plant.

Management's Discussion and Analysis for the three and nine months ended September 30, 2021

3. Overall performance

3.1 Reporting currency and periods

As mining and exploration activities are conducted in South Africa and most transactions are denominated in South African rand ("ZAR" or "Rand"), this is the Group's functional currency. In this MD&A, financial amounts have been converted to and are reported in United States dollars ("USD"), the Group's presentation currency.

Table 2. Relevant exchange rates to the USD

	At Sep 30, 2021	Average nine months ended Sep 30, 2021	Average three months ended Sep 30, 2021	At Dec 31, 2020	Average nine months ended Sep 30, 2020	Average three months ended Sep 30, 2020
South African rand (USD:ZAR)	15.14	14.57	14.62	14.62	16.75	16.92

3.2 Financial condition

Table 3. Financial condition as at September 30, 2021

	As at Sep 30, 2021 USD'000	As at Dec 31, 2020 USD'000
Cash and cash equivalents	148,710	62,986
Other current assets	65,334	145,711
Total current assets	214,044	208,697
Restricted cash investments and guarantees	19,168	18,090
Other non-current assets	968,031	1,017,792
Total non-current assets	987,199	1,035,882
Total assets	1,201,243	1,244,579
Current liabilities	37,275	45,753
Non-current liabilities	22,683	43,763
Total liabilities	59,958	89,516
Total shareholders' equity	1,148,830	1,162,189
Non-controlling interests	(7,545)	(7,126)
Total equity	1,141,285	1,155,063
Other information		
Key financial ratios:		
Current ratio ^a	5.74	4.56
Working capital ^b	176,769	162,944
Debt/equity ratio ^c	5.22%	7.70%

a. Current ratio = current assets / current liabilities.

b. Working capital = current assets - current liabilities.

c. Debt to equity ratio = total liabilities / shareholders' equity.

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SPM's asset base comprises primarily of non-current assets such as mining assets and property, plant and equipment, reflecting the capital-intensive nature of mining. Other significant assets include intangible assets, cash and cash equivalents and trade and other receivables. Trade receivables include the PGM sales pipeline, which is the PGM and base metal deliveries to clients of up to three to five months.

Total assets decreased by USD43.336 million during the nine months ended September 30, 2021. This was mainly due to:

- A USD91.028 million increase in cash and cash equivalents, a result of improved cashflow from operations; offset by
- An decrease in total assets of USD40.487 million in presentation currency as a result of the 4% weaker ZAR; and
- A USD13.853 million decrease in deferred tax asset as a result of a portion of the deferred tax asset realising against the profit before tax recorded for the nine month period ended September 30, 2021; and
- A USD78.755 million decrease in trade and other receivables, a result of a 56% decrease in the dispatched ounces included in the unpaid metal pipeline, and a 31% decrease in the ZAR 4E basket price as at September 30, 2021 compared to as at December 31, 2020.

Total liabilities decreased by USD29.558 million during the nine months ended September 30, 2021. This was mainly due to:

- A USD37.027 million decrease in borrowings as a result of the full and final settlement of the loan from the Industrial Development Corporation ("IDC") of South Africa; and
- A decrease in total liabilities of USD2.443 million in presentation currency as a result of the 4% weaker ZAR; offset by
- A USD9.693 million increase in the Revolving Credit Facility ("RCF") due to higher utilisation of the credit facility.

Working capital increased from USD162.944 million at December 31, 2020, to USD176.769 million at September 30, 2021. This was due to the net result of the increase in cash and cash equivalents on improved cashflows from operations driven by the exceptional PGM prices received in the first six months of the nine month period ended September 30, 2021; the decrease in borrowings as a result of the IDC loan settlement; offset by a decrease in trade and other receivables, an increase in the RCF balance and a 4% weaker ZAR exchange rate used to convert to presentation currency. The Group's current ratio strengthened from 4.56 at December 31, 2020, compared to 5.74 at September 30, 2021.

SPM's capital structure comprises of shareholders' equity with low levels of debt. As at September 30, 2021, the debt-to-equity ratio was 5.22% compared to 7.70% at December 31, 2020. The decrease in debt resulted from the settlement of the IDC loan of USD39.002 million.

Management's Discussion and Analysis for the three and nine months ended September 30, 2021
3.3 Financial performance for the three and nine month periods ended September 30, 2021

The Group recorded a net loss of USD12.785 million and a net profit of USD25.305 million for the three and nine month periods ended September 30, 2021. This compared to a net profit of USD32.419 million and USD53.541 million for three and nine month periods ended September 30, 2020.

Revenue and cost compared to the prior year periods were influenced by the conversion from the Group's functional (ZAR) to the Group's presentation (USD) currency. The ZAR strengthened by 14% and 13% from the comparative three and nine month periods.

Table 4. Financial performance for the three and nine month periods ended September 30, 2021

	For the three months ended		For the nine months ended	
	Sep 30, 2021 USD'000	Sep 30, 2020 USD'000	Sep 30, 2021 USD'000	Sep 30, 2020 USD'000
Revenue	35,511	83,264	199,334	178,559
Cost of operations	(45,373)	(43,124)	(137,758)	(110,118)
On mine operations	(23,798)	(20,297)	(68,459)	(49,650)
Concentrator plant operations	(12,044)	(11,884)	(36,602)	(30,361)
Beneficiation and transport	(2,185)	(3,614)	(9,047)	(9,075)
Salaries	(5,878)	(4,446)	(15,262)	(12,961)
<i>Subtotal</i>	(43,905)	(40,241)	(129,370)	(102,047)
Depreciation of operating assets	(1,791)	(3,565)	(5,797)	(9,302)
Change in inventories	323	682	(2,591)	1,231
Gross (loss)/profit	(9,862)	40,140	61,576	68,441
Administrative and general expenses	(8,066)	(6,239)	(21,862)	(15,226)
Employee expenses	(1,743)	(2,142)	(6,363)	(5,456)
General operating expenses	(3,182)	(2,599)	(9,594)	(6,576)
Amortisation and depreciation	(199)	(186)	(562)	(560)
Consulting and professional fees	(2,590)	(853)	(4,136)	(1,463)
Royalty expense	(182)	(384)	(707)	(879)
Audit fees	(170)	(75)	(500)	(292)
Other income/(expenses)	1,813	(297)	(529)	3,898
Other income	56	21	468	102
Loss on disposal of assets	(8)	-	(3,148)	-
Foreign exchange income/(loss)	1,765	(318)	2,151	3,796
Net finance income/(cost)	845	(837)	501	(2,384)
Finance income	1,596	913	4,049	3,356
Finance costs	(751)	(1,750)	(3,548)	(5,740)
Share of loss from investments accounted for using the equity method	(468)	(348)	(527)	(1,188)
(Loss)/profit before taxation	(15,738)	32,419	39,159	53,541
Income tax	2,953	-	(13,854)	-
(Loss)/profit for the period	(12,785)	32,419	25,305	53,541
Other comprehensive (loss)/income	(64,974)	15,728	(39,083)	(170,324)
Exchange difference on loans designated as net investments	9,734	8,691	(7,151)	63,054
Exchange difference on translation from functional to presentation currency	(74,739)	7,040	(31,549)	(233,088)
Other comprehensive share of investment accounted for using the equity method	(25)	13	(418)	(467)
Movements in other reserves	56	(16)	35	177
Total comprehensive (loss)/income	(77,759)	48,147	(13,778)	(116,783)
EBITDA*	(14,593)	37,007	45,016	65,787

*EBITDA is a pro forma performance measure and is defined as earnings before interest, tax, depreciation and amortisation. Refer to Table 6. for a reconciliation between (loss)/profit for the period and EBITDA.

Management’s Discussion and Analysis for the three and nine months ended September 30, 2021

Revenue

The Group generated revenues of USD35.511 million and USD199.334 million based on metal sales during the three and nine month periods ended September 30, 2021. Of these revenues, USD33.024 million and USD179.114 million related to 4E revenue and USD3.853 million and USD18.416 million to iridium, ruthenium, copper, nickel and chrome. The price adjustments in terms of IFRS 15 “Revenue from contracts with customers”, was a negative adjustment of USD1.366 million and a positive adjustment of USD1.804 million for the three and nine month periods ended September 30, 2021 respectively. Revenues represent the amounts recorded when PGM concentrates are physically delivered to the smelter and chrome when sold. Metal prices and assayed quantities at the point of sale are provisional. Adjustments in respect of final assayed quantities and/or prices arising between the date of recognition and the date of settlement are recognised in the period in which the adjustment arises and reflected revenue and receivables.

Sales of 4E metal contributed approximately 90% and 90% (2020: 94% and 93%) to PPM’s gross revenue during the three and nine month periods ended September 30, 2021. Chrome contributed USD172 thousand and USD502 thousand to revenue during the three and nine month periods ended September 30, 2021. This compared to September 30, 2020, where chrome contributed USD776 thousand and USD1.355 million respectively.

Revenue for the three month period ended September 30, 2021, was 57% lower than the comparative period in 2020. The net movement was a result of:

- A 53% decrease in 4E ounces dispatched and
- A 14% stronger ZAR affecting the translation into presentation currency.

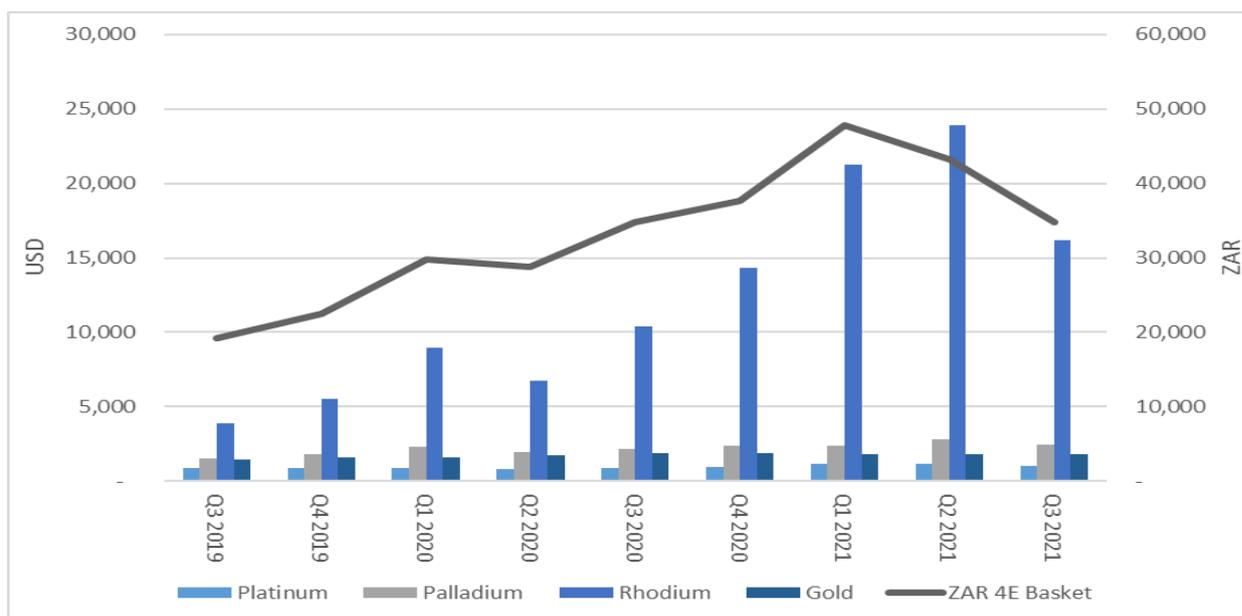
The average ZAR 4E basket price for the three month period ended September 30, 2021 was in line with the comparative period in 2020. The decrease in 4E ounces dispatched for the three month period ended September 30, 2021 was the result of production days lost due to the extended annual maintenance on the concentrator plant.

Revenue for the nine month period ended September 30, 2021, was 12% higher than the comparative period in 2020. The net movement was a result of:

- A 34% increase in the average ZAR 4E basket price year-on-year; offset by
- A 21% decrease in 4E ounces dispatched; and
- A 13% stronger ZAR affecting the translation into presentation currency.

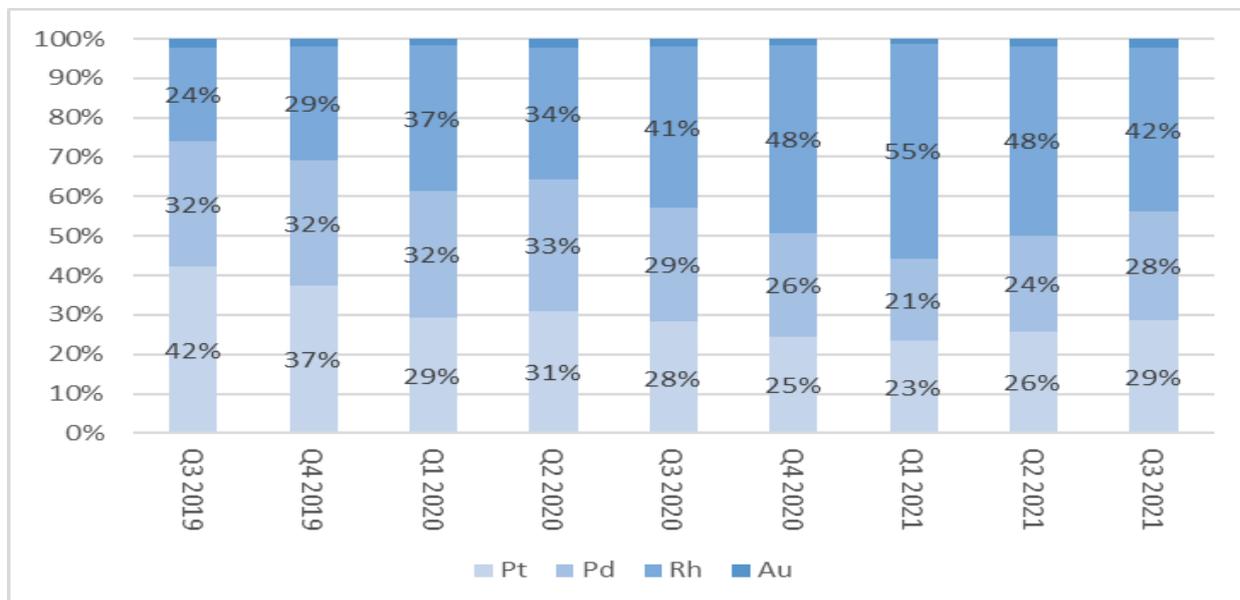
The decrease in 4E ounces dispatched compared to the previous period, was the result of a 21% decrease in the average milled head grade, for the nine-month period ended September 30, 2021.

Figure 8. PGM price evolution



Management's Discussion and Analysis for the three and nine months ended September 30, 2021

Figure 9. Metal contribution to 4E revenue



The 4E basket price was negatively affected by a sharp decrease in the Rhodium price from Q2 2021. Rhodium's contribution to revenue decreased by 6% following a 32% decrease in the USD Rhodium price compared to Q2 2021.

Cost of operations

Cost of operations totalled USD45.373 million and USD137.758 million for the three and nine month periods ended September 30, 2021, compared to USD43.124 million and USD110.118 million for the comparative periods.

Cost of operations for the three month period ended September 30, 2021, measured in presentation currency, increased by 5%. Measured in ZAR, cost of operations decreased by 9%. The net movement measured in ZAR was a result of:

- A 12% (ZAR24.958 million) decrease in plant costs due to lower tonnes milled (42%) as a result of production days lost;
- A 48% (ZAR29.139 million) decrease in beneficiation costs due to lower ounces dispatched; and
- A 56% (ZAR34.071 million) decrease in depreciation.

Cost of operations for the nine month period ended September 30, 2021, measured in presentation currency, increased by 25%. Measured in ZAR, cost of operations increased by 10%. The net movement was a result of:

- A 21% (ZAR171.179 million) increase in mining costs; and
- A 6% (ZAR32.268 million) increase in plant costs; offset by
- A 12% (ZAR17.520 million) decrease in beneficiation costs due to lower ounces dispatched; and
- A 45% (ZAR69.783 million) decrease in depreciation.

The increase in mining costs for the nine month period ended September 30, 2021, was due to an increase in waste hauled (19%); drilling meters (7%) and tonnes blasted (8%) against the 2020 comparative period.

The increase in plant costs for the nine month period ended September 30, 2021, was mainly due to an increase in utilities (water and electricity) and maintenance costs. Maintenance costs increased as a result of the extended annual maintenance shut down of the concentrator plant during which the tailing's thickener was repaired.

Mining assets depreciation is calculated over the life of mine. The decrease in depreciation was a result of an extended life of mine due to an increase in market price and lower actual production volumes during the period under review.

Management's Discussion and Analysis for the three and nine months ended September 30, 2021

Administrative and general expenses

Administrative and general expenses totalled USD8.066 million and USD21.862 million for the three and nine month periods ended September 30, 2021, compared to USD6.239 million and USD15.226 million for the comparative periods.

Administrative and general expenses for the three and nine month periods ended September 30, 2021, measured in presentation currency, increased by 29% and 44% respectively. Measured in ZAR, administrative and general expenses increased by 12% and 26% for the three and nine month periods ended September 30, 2021, compared to prior year periods. The net movement measured in ZAR was a result of:

- Costs incurred to relocate farmers from Wilgespruit and related community development investments;
- The upswing in the insurance market cycle, which resulted in above market inflation increases and a limit in coverage capacity offered by insurers compared to the prior year;
- The prior period included a credit of ZAR11.2 million received from Rand Mutual Assurance relating to wage and replacement and medical benefits insurance for injuries sustained on duty. The insurer adjusted the risk factor to their rate calculation, which resulted in a recovery of past fees paid; and
- An increase in consulting and legal fees, which are ongoing and relate to the settlement of the Wilgespruit land matter, the expansion plans for the operations on the Western Limb and the SARS diesel rebate matter (see Risks and uncertainties for an explanation of this matter).

Other income/expenses

Other income/expenses included an income of USD1.813 million and an expense of USD529 thousand for the three and nine month periods ended September 30, 2021, compared to an expense of USD297 thousand and income of USD3.898 million for the three and nine month periods ended September 30, 2020.

The movement for the three and nine month periods ended September 30, 2021 is as a result of a foreign exchange gain recorded in "foreign denominated loans" off set by and USD3.141 million loss on the sale of Grootboom exploration data. The movement for the comparative periods is the result of a foreign exchange loss and -gain recorded in "foreign denominated loans" during the three and nine month periods ended September 30, 2021.

Finance income

Finance income, measured in presentation currency, totalled USD1.596 million and USD4.049 million during the three and nine month periods ended September 30, 2021, compared to USD913 thousand and USD3.356 million in the comparative periods. Measured in ZAR, finance income increased by 50% and 4% during the three and nine month periods ended September 30, 2021, respectively, against prior year comparatives . The movement was the result of:

- An increase in interest earned on a higher cash and cash equivalents balance; offset by
- A change in interest terms (from the South African prime interest rate to 0%) on the loan to Magalies Water when compared to the comparative nine month period. This change was implemented in July 2020 and related to a zero-rate charge by Magalies Water for water use at PPM until the loan is repaid; and
- A decrease in the South African prime interest rate during the nine month period ended September 30, 2021 compared to the comparative period (Refer Table 5).

Table 5. South African prime interest rate

Date	Prime interest rate (%)	Movement (%)
Jul 24, 2020	7.00	(3%)
May 22, 2020	7.25	(6%)
April 15, 2020	7.75	(11%)
Mar 20, 2020	8.75	(10%)
Jan 17, 2020	9.75	-

Management's Discussion and Analysis for the three and nine months ended September 30, 2021
Finance cost

The decrease in finance cost to USD751 thousand and USD3.548 million during the three and nine month periods ended September 30, 2020, compared to USD1.750 million and USD5.740 million during the comparative periods, was a result of no interest paid on the IDC loan from July 1, 2021 with the loan being settled in full and on average a lower utilisation of the Investec RCF facility during the nine month period ended September 30, 2021. The RCF was undrawn in April and May 2021.

Reconciliation to EBITDA
Table 6. (Loss)/profit reconciliation to EBITDA for the three and nine month periods ended September 30, 2021

	For the three months ended		For the nine months ended	
	Sep 30, 2021 USD'000	Sep 30, 2020 USD'000	Sep 30, 2021 USD'000	Sep 30, 2020 USD'000
(Loss)/profit for the period	(12,785)	32,419	25,305	53,541
Income tax (credit)/expense	(2,953)	-	13,854	-
Net finance (income)/costs	(845)	837	(501)	2,384
Administrative amortisation and depreciation	199	186	562	560
Depreciation of operating assets	1,791	3,565	5,797	9,302
EBITDA	(14,593)	37,007	45,017	65,787

4. Summary of quarterly results
Table 7. Summary of quarterly results

USD'000	In accordance with IFRS							
	Sep '21	Jun '21	Mar '21	Dec '20	Sep '20	Jun '20	Mar '20	Dec '19
Revenue	35,511	68,023	95,800	99,013	83,264	39,558	55,737	51,099
Cost of operations	(45,373)	(48,484)	(43,901)	(46,095)	(43,124)	(28,345)	(38,649)	(47,861)
Gross (loss)/profit	(9,862)	19,539	51,899	52,918	40,140	11,213	17,088	3,238
Other operating cost	(6,253)	(9,846)	(6,292)	(9,487)	(6,536)	(4,382)	(410)	(6,073)
Net finance cost	845	239	(583)	(727)	(837)	(599)	(948)	(979)
(Loss)/profit from associate	(468)	135	(194)	58	(348)	(402)	(438)	(998)
(Loss)/profit before taxation	(15,738)	10,067	44,830	42,762	32,419	5,830	15,292	(4,812)
(Loss)/profit for the period	(12,785)	(6,740)	44,830	142,653	32,419	5,830	15,292	(4,832)
ZAR:USD	14.62	14.13	14.96	15.65	16.92	17.97	15.35	14.72

These financial statements of the Group have been prepared in accordance with IAS 34 Interim reporting and International Financial Reporting Interpretations Committee ("IFRIC") interpretations, issued by the International Accounting Standards Board ("IASB") and applicable to the going concern requirements of The Companies (Guernsey) Law, 2008, applicable to companies reporting under IFRS.

The financial information has been prepared using the historical cost basis, modified by the revaluation of financial assets and financial liabilities at fair value, and is presented in USD. The conversion rate for the three months ended September 30, 2021, was 14% higher than the rate for the period ended September 30, 2020.

Events or uncertainties during the three and nine month periods ended September 30, 2021

Good progress has been made to access the Wilgespruit property to develop the Sedibelo East open pit operation. Pre stripping is planned for the first year to open sufficient reef faces to supplement the current open pit mined by PPM. The first blast is anticipated to be in Q4 2021. The focus will be on exposing enough reef faces to accommodate a mine plan that can provide sufficient reef volumes to the concentrator to yield profitable (cash positive) ounces.

Management's Discussion and Analysis for the three and nine months ended September 30, 2021

5. Liquidity**5.1 Unrestricted cash**

The Group had unrestricted cash and cash equivalents of USD148.710 million at September 30, 2021 (USD62.986 million at December 31, 2020). The loan provided by the IDC was settled in full on June 1, 2021.

Based on the current cash flow projections for the Group, management has a reasonable expectation that the Group will have adequate resources to continue operating for the foreseeable future. The annual financial statements, therefore, have been prepared on a going concern basis, which assumes the realisation of assets and discharge of liabilities in the normal course of business for the foreseeable future.

Development of exploration and mineable assets may require new funding. There are currently workstreams in place to secure adequate funding for further development of assets.

5.2 Restricted cash

The Group had restricted cash investments and guarantees, forming part of its non-current assets, totalling USD19.168 million at September 30, 2021 (USD18.090 million at December 31, 2020). The movement in restricted cash was a result of a monthly contribution of USD132 thousand (ZAR2 million) and a weaker ZAR exchange rate used to convert to presentation currency. This cash is held by Rand Merchant Bank in long-term deposits and ceded in favour of Lombard Insurance. Lombard Insurance provides the Group with guarantees for both Eskom Holdings Limited (the South African state utility provider) and the DMRE. The facility with Lombard Insurance was 62% cash-backed at September 30, 2021.

5.3 Contractual obligations

The Group's contractual obligations are as follows:

Table 8. Commitments as at September 30, 2021

Contractual obligations USD'000	Total	< 1 year	1-3 years	After 3 years
Mining costs	14,947	14,947	-	-
Open purchase orders	12,689	12,689	-	-
Total contractual obligations	27,636	27,636	-	-

Table 9. Commitments as at September 30, 2020

Contractual obligations USD'000	Total	< 1 year	1-3 years	After 3 years
Mining costs	15,039	15,039	-	-
Open purchase orders	4,749	4,749	-	-
Total contractual obligations	19,788	19,788	-	-

Management's Discussion and Analysis for the three and nine months ended September 30, 2021

6. Capital resources

6.1 Working capital

As at September 30, 2021, SPM's total working capital was USD176.769 million (December 31, 2020: USD162.944 million). Working capital is based on the total unrestricted cash plus cash equivalents (USD148.710 million), plus inventory (USD10.091 million), plus loan receivables (USD666 thousand) and trade and other receivables (USD54.577 million), less revolving commodity facility (USD13.954 million) and trade payables and accrued liabilities (USD23.321 million). SPM's cash and cash equivalents are held in short-term and liquid interest earning deposits at reputable financial institutions in South Africa and the United Kingdom.

The Company has a ZAR denominated revolving commodity finance facility with Investec Bank Limited ("Investec") for up to USD59.458 million (ZAR900 million) for the financing of concentrate deliveries. The outstanding balance bears interest at JIBAR plus 0.50% and is available up to March 31, 2022.

6.2 Restrictions on the repayments of inter-group loans

The Company's principal subsidiary, Platinum Investor Consortium Proprietary Limited ("PIC"), operates in South Africa and as a result is subject to the South African Reserve Bank ("SARB") Exchange Control Regulations. Any repayment of foreign currency loans by a South African company to an offshore company is subject to prior approval by the SARB.

The shareholder loan from SPM to PIC amounted to USD1.793 billion (ZAR27.146 billion) at September 30, 2021, and has been used to fund the development of PPM and the acquisition of PGM assets on the Western Limb in 2012.

7. Critical accounting estimates

The Company's significant accounting principles and methods of application are disclosed in the notes to the consolidated financial statements for the year ended December 31, 2020. A discussion of the critical accounting policies and estimates, which management believes are important to understanding the Company's financial results, follows below.

Estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the year in which the estimates are revised and in any future years affected.

The primary areas in which estimates and judgements are applied are as follows:

Determination of consolidation

Management applies its judgement when determining whether the Company should consolidate entities in which it owns less than half of the voting power of an entity. An investor controls an investee if and only if the investor has all the following elements:

- Power over the investee, i.e., the investor has existing rights to direct relevant activities (the activities that significantly affect the investee's returns);
- Exposure, or rights, to variable returns from its involvement with the investee; and
- The ability to use its power over the investee to affect the amount of the investor's return.

Management have further consolidated Defacto Investments 275 Proprietary Limited and Dream World Investments 226 Proprietary Limited, even though the Group owns less than half of the share capital of those entities. This determination was made as the Group manages the financial and operating policies of those entities.

Management have accounted for the Company's interest in KellTech Limited as a joint venture through the equity method of accounting due to the nature of the joint arrangement.

Impairment of non-current assets

Management uses the guidance in IAS 36 – *Impairment of assets* when assessing whether indicators for impairment exist for mining assets, intangible assets and property, plant and equipment. Management uses certain assumptions in calculating the value in use of assets. Assumptions such as PGM prices, ZAR:USD exchange rates and inflation are based on the most recent information available.

Management's Discussion and Analysis for the three and nine months ended September 30, 2021

Inventory

Metal inventory is held in a wide variety of forms across the value chain, reflecting the stage of refinement. Prior to production as final metal, the inventory is always contained within a carrier material. Inventory is therefore typically sampled and assays taken to determine the metal content and the split by metal type. Measurement and sampling accuracy can vary quite significantly depending on the nature of the vessels and the state of the material. Management judgement, therefore, is also applied.

Decommissioning and rehabilitation provision

The Group assesses its mine rehabilitation provision annually. Significant estimates and assumptions are made in determining the provision for mine rehabilitation as there are numerous factors that will affect the ultimate liability payable. These factors include estimates of the extent and costs of rehabilitation activities, technological changes, regulatory changes, cost increases, and changes in discount rates. Those uncertainties may result in future actual expenditure differing from the amounts currently provided. The provision represents management's best estimate of the present value of the rehabilitation costs anticipated to be incurred at the end of the mine's life. See Note 13 of the consolidated financial statements.

Reserves and resources

The estimation of reserves impacts the depreciation of certain categories of property, plant and equipment (deferred stripping costs, decommissioning assets and producing mines), the recoverable amount of mining assets and property, plant and equipment and the timing of rehabilitation expenditure. The reserves and resources statement is prepared by an independent expert that complies with the South African Code for Reporting of Exploration Results, Mineral Resources and Mineral Reserves.

Factors impacting the determination of proved and probable reserves are:

- The grade of mineral reserves may vary;
- Actual commodity prices and commodity price assumptions;
- Operational issues at mine sites; and
- Capital, operating, mining, processing and reclamation costs, discount rates and foreign exchange rates.

Depreciation – units of production

Various units-of-production ("UoP") depreciation methodologies are available to management e.g., tonnes processed, tonnes milled, tonnes mined, or ounces produced. Management elected to depreciate deferred stripping, decommissioning asset and producing mines using the ore tonnes mined methodology, and plant and equipment using the ore tonnes processed methodology.

The calculation of the UoP rate of depreciation will be impacted to the extent that actual production in future is different from current forecast production, based on proved and probable mineral reserves.

Deferred taxation

A deferred tax asset is recognised to the extent that it is probable that future taxable profits will be available against which the temporary difference can be utilised. Deferred tax assets are reviewed at each reporting date and are reduced to the extent that it is no longer probable that the related tax benefit will be realised.

Management's Discussion and Analysis for the three and nine months ended September 30, 2021

8. Other**8.1 Off-balance sheet arrangements**

At September 30, 2021, the Group had USD31.221 million in guarantees to the DMRE and Eskom, of which USD19.168 million is funded.

8.2 Proposed transactions

The Company continues to evaluate opportunities in the market with a view to expand the current business. There are no reportable proposed transactions currently.

8.3 Financial instruments and other instruments

The Group has the following financial instruments measured at amortised cost: cash and cash equivalents, restricted cash investments and guarantees, loans receivable, trade payables and accrued liabilities and long- and short-term borrowings. The fair values of these instruments approximate their carrying values.

The Group's trade receivables and revolving commodity facility are measured at fair value.

8.4 Changes in accounting policies including initial adoption

There were no changes in the accounting policies applied since the issue of the audited consolidated financial statements for the year ended December 31, 2020, except for the adoption of the standards set out below:

- Disclosure of accounting policies – amendments to IAS 1; and
- Definition of accounting estimates – amendments to IAS 8.

These amendments did not have a material impact on the Group.

9. Outstanding share data

At September 30, 2021, the Company had 3,095,401,663 common shares in issue.

10. Risks and uncertainties

The Company is in the business of exploring and developing mineral properties, and operating mines directly or through third parties. There are numerous risks associated with these activities, and specific risks related to the South African mining environment.

10.1 Legal proceedings***Diesel rebates***

The matter is currently the subject of litigation between the South African Revenue Services ("SARS") and PPM on periods claimed since April 2008. PPM has submitted a total of USD30.125 million (ZAR456 million), with USD28.870 million (ZAR437 million) outstanding from SARS, at September 30, 2021. USD4.096 million (ZAR62 million) is claimed by SARS on refunds they allowed before 2011.

Rietfontein tailings dam

The Company is currently in the process of contesting a decision by the DMRE to approve a mining right for Lanxess Chrome Mining (Pty) Ltd for PGMs, as Platmin South Africa (Pty) Ltd, a subsidiary of SPM is currently the holder of a registered prospecting right for all minerals (excluding chrome) and tailings on the farm Rietfontein 338 JQ.

The matter was placed on the opposed court roll for November 15, 2021. A Notice of Suspension was received on November 5, 2021 whereby Lanxess' right to mine any minerals, except chrome, was suspended with immediate effect. The Company is currently reviewing its options to secure access to the property in order to conduct prospecting operations.

Management's Discussion and Analysis for the three and nine months ended September 30, 2021

Access to mining property

Access to the land, to execute the right to mine the minerals has been restricted due to the continued occupation of the land by factions of the local community. However, progress in resolving this matter has been made.

After numerous court challenges, on October 25, 2018, the Constitutional Court ("ConCourt") proclaimed that PPM would be required to exhaust all the remedies available in terms of Section 54 of the Mineral and Petroleum Resources Development Act, before an eviction order could be considered. PPM was instructed to negotiate with the lawful occupiers and engage with the Regional Manager of the DMRE for assistance in resolving the dispute.

In line with the judgement from the ConCourt, PPM has engaged with the lawful occupiers and their representatives. A Settlement Agreement was concluded on November 30, 2019, and an Addendum was signed on June 6, 2020. A relocation plan has been compiled that includes moving farmers temporarily, identifying an alternative farm for permanent relocation; and engaging on other salient terms in the Settlement Agreement.

A Section 54 meeting was held on June 28, 2021 with the DMRE to relocate the last remaining family. On August 6, 2021, PPM concluded an agreement with this family, alternative farming land was procured and the family has subsequently relocated.

PPM has purchased alternative farms and the farmers have been relocated. Mining activities have commenced i.e. securing the mining area, preparing haul roads and performing exploration drilling. The first blast is anticipated to be in Q4 2021.

10.2 Liquidity

The Group operates in a cyclical industry where levels of cash flow have historically been materially influenced by market prices for commodities and exchange rates. Material uncertainties, such as exposure to ZAR:USD exchange rates and PGM prices has in the past put significant strain on the Group's liquidity position. The current positive PGM market prices have improved the Group's liquidity position over the past 36 months.

11. Internal control over financial reporting

Management has evaluated or caused to be evaluated, the effectiveness of the Company's disclosure controls and procedures and the internal control over financial reporting, and concluded that the Company's disclosure and internal control over financial reporting was effective as of the end of the nine months ended September 30, 2021. The Company has identified no material weakness in the design of its internal controls over financial reporting. There has been no change in the Company's internal controls over financial reporting since its year-end MD&A for the period ended December 31, 2020, or during the nine month period ended September 30, 2021, that has materially affected, or is reasonably likely to materially affect, its internal controls over financial reporting.